

Smethwick Partnership Board Terms of Reference

July 2024

1. Purpose of Document

- 1.1. The purpose of this document is to outline the governance arrangements for the Towns Fund Programme and the Smethwick Long Term Plan.
- 1.2. This document was originally developed to set out the Terms of Reference for the Towns Fund Programme and to reflect the latest Towns Fund Guidance (released by DLUHC December 2020, April 2021 and December 2021).
- 1.3. It has been updated to include the Smethwick Long Term Plan programme and to reflect the latest Long Term Plan guidance released by DLUHC in December 2023.
- 1.4. The document includes Roles and Responsibilities, Code of Conduct for Board Members, Decision Making arrangements, Scrutiny arrangements, Transparency and Accountability and a list of Members of the three Town Deal Boards.

2. Context

- 2.1. Governance was provided to the Towns Fund Programme through the Towns Fund Superboard and three Local Boards, and the Council as the Accountable Body for Phases 1 and 2.
- 2.2. For Phase 3 – Delivery of the Towns Fund Programme, the work of the Town Deal Boards (historic Local Boards) will involve reviewing progress of the Towns Fund Programme and projects, assessing change requests and ensuring compliance with Heads of Terms. In accordance with the Towns Fund Guidance published June 2020 and updated guidance in, the Local Boards will each act as the Town Deal Board for their respective Towns.
- 2.3. DLUHC guidance outlines the following responsibilities for the Town Deal Boards: -
 - 2.3.1. Phase 3 of the Programme (project delivery) - that the Town Deal Board should ensure an element of independent ‘on-the-ground’ monitoring of the

deal delivery and act as a 'critical friend' throughout the programme lifecycle.

- 2.3.2. Through project delivery, ensure regular catch ups with the Town Deal Board to enable the board to see through the town vision, take ownership of their proposed projects and provide a level of accountability.
- 2.3.3. The Town Deal Board should have an ongoing role and sight of decisions, the nature and degree of which should be agreed locally.
- 2.4. Following the Government announcement of the Long-Term Plan, the Towns Fund Programme governance arrangements have been adapted to include the Long Term Plan Programme. Governance is provided to this programme through the Smethwick Partnership Board (Previously referred to as the Smethwick Town Deal Board), Smethwick Sub-groups, and the council as the Accountable Body.
- 2.5. The Smethwick Sub-Groups are constituted as working groups of the Smethwick Partnership Board and have a remit to support the Board developing the Long-Term Plan.
- 2.6. DLUHC Guidance outlines the following responsibilities for the Smethwick Partnership Board: -
 - Develop a Long-Term Plan comprising a 10-year vision, which clearly identifies the longer-term priorities for the town, and a 3-year investment plan as an annex.
 - Identify a list of interventions that sit within the three investment themes set by DLUHC

3. Roles and Responsibilities

3.1. Smethwick Partnership Board

- 3.1.1. The Partnership Board will be responsible for: -
 - Leadership/ Direction - Provide strategic direction across the Town Deal and Long-Term Plan programmes.
 - Coherent Governance - Ensure a coherent approach across the three Town Deal Areas, maximising cross town initiatives where possible.
 - Consistency - Ensure interventions are not competitive and act to build the local economy.
 - Alignment to Strategic Priorities - Ensure alignment of projects to Local, Regional and National strategies.
 - Approve the Stakeholder Engagement Approach – ensuring that communities' voices are involved in shaping design and decision making at each phase of development and ensuring diversity in its engagement with local communities and businesses.
 - Upholding the Seven Principles of Public Life (Nolan Principles)

- Ensure compliance with Heads of Terms Agreements
- Have sight of and be consulted over project change requests.
- Act as a critical friend throughout the programme
- Fulfil any other duties and responsibilities required of the Partnership Board from funding bodies.

3.1.2. The Chair of the Partnership Board will be responsible for: -

1. Upholding the Seven Principles of Public Life (Nolan Principles)
2. Leading the Board to achieve its objectives, maintaining an overview of activity, and championing the supporting partnership working.
3. Ensuring that decisions are made by the Board in accordance with good governance principles.
4. Signing the submissions to Government on behalf of the Board, where applicable

3.2. **Smethwick Sub-Groups**

3.2.1. Where Smethwick Sub-Groups are established, they will be responsible for: -

- Providing views, opinions and ideas on options and proposals.
- To input into and advise on proposed engagement and consultation plans to encourage and help ensure relevant, proportionate, and timely engagement with stakeholders.
- To champion programmes and projects.
- To act as a critical friend offering on the ground local knowledge and perspective.
- To make recommendations/ create reports detailing the views of the Long-Term Plan to Smethwick Partnership Board and Project Leads (as required).

3.2.2. The chairs of the Smethwick Sub-Groups are responsible for: -

- Upholding the Seven Principles of Public Life (Nolan Principles)
- Leading the Sub-Groups to achieve their objectives, maintaining an overview of activity, and championing the supporting partnership working.
- Reporting progress to the Smethwick Partnership Board.
- Acting as a Champion for the Long-Term Plan projects and the Town vision.

1.1 Smethwick Long Term Plan Board Members will have an open invite to attend Smethwick Sub-Group meetings to engage and contribute to the development of projects.

4.1. **Sandwell Council**

4.1.1. Sandwell Council is the Accountable Body for Sandwell's Town Deal Programme and Long-Term Plan Programme.

4.1.2. Sandwell Council is responsible for: -

- Upholding the Seven Principles of Public Life (Nolan Principles)
- Where required, developing a delivery team, delivery arrangements and agreements with partners and projects.
- Ensuring that decisions are made by the Boards are in accordance with good governance principles.
- Ensuring transparency through the publication of agendas and minutes of the Boards on Modern.Gov
- Where required, developing agreed projects in detail and undertaking any necessary feasibility studies.
- Undertaking any required Environmental Impact Assessments or Public Sector Equality Duties subject to funding and programme requirements.
- Monitoring and evaluating the delivery of Towns Fund and Long-Term Plan projects.
- Submitting monitoring reports, as required.
- Receiving and Accounting for funding allocation and capacity funds
- Engage with the Boards regarding project changes.
- Proactively consult with the DLUHC representatives on any potential changes to approved plans subject to Partnership Board approval
- Ensure that all templates submitted to DLUHC are accurate and complete representations of current circumstances.

5. **Board Vacancies**

5.1. **Smethwick Partnership Board:**

Mandatory Members - Vacancies occurring are for the identified organisations to make an appointment to in line with their own governance procedures. Where no such representation is provided, the Board will review the membership to decide whether alternative organisations or community representation are to be invited.

Sector based appointments

A call for Expression of Interest will be circulated where vacancies occur within the membership term. An Independent Panel agreed by the Board and Accountable Body will be convened to score applications and appoint to Board.

5.2. **Elected Members (Smethwick Partnership Board)** – SMBC Full Council nominates Councillors and Cabinet Members to represent Smethwick Partnership Board on an annual basis (Appointments to other Bodies). To comply with the DLUHC Guidelines issued December 2023, the Board will include the Cabinet Portfolio for Regeneration & Infrastructure and appointed Town Lead Member for Smethwick. Where these members cannot attend a board meeting, the appointee can nominate an Elected Member to attend on their behalf.

Elected members can attend Subgroups to support the development of project proposals.

- 5.3. The Town Lead Member is responsible for reporting progress back to Ward Members via Town Member Board Meetings. The Programme Management Office and supporting colleagues will have an open invite to attend monthly Ward Member Meetings.
- 5.4. **Smethwick Sub-Group Representatives** – Where required, the Board may delegate authority to subgroups of the Smethwick Partnership Board to support the development of project proposals and or Investment Plan. The Sub-Group appointments will be agreed by the Smethwick Partnership Board.

6. **Code of Conduct**

- 6.1. All Members of the Smethwick Partnership Board will sign the Councillor Code of Conduct which is based on the Seven Principles of Public Life (Nolan Principles) and contained within Article 13 of the Council's constitution.
- 6.2. Members of the Smethwick Partnership Board as a whole will be required to declare and register any gifts and/ or hospitality which will be maintained by the Council.

7. **Decision Making**

- 7.1. The Council's Principles of Decision Making will apply to the Smethwick Partnership Board, as laid out in article 13 of the Council's Constitution. 'Elected Member' is taken to refer to a Board member: -

7.1.1. Article 13.02 Principles: -

- Proportionality (i.e. the action taken is proportionate to the desired outcome);
- Decisions are taken on the basis of due consultation and professional advice from officers (Decisions taken by elected members will be based on information provided in a written report prepared by the responsible officer/s);
- Respect for human rights and giving due regard to the Public Sector Equality Duty;
- A presumption in favour of openness (Reports will only be considered in private where they contain exempt information as defined in Schedule 12A to the Local Government Act 1972 (as amended) (see Part 4 Access to Information Rules – Rule 10);
- Clarity of aims and desired outcomes (The written reports submitted to elected members will contain a clear recommendation of the professional officer for every decision they are asked to take)

- 7.2. **Quorum** – the Boards will be considered quorate with one quarter of voting members present.
- 7.3. **Voting** – any matter will be decided upon by a simple majority of those members present in the room and eligible to vote. Where a decision cannot be concluded by a vote, the Chair will have the final decision making authority.
- 7.4. **Confirmation of minutes** - The Chair presiding shall put the question that the minutes submitted to the meeting be approved as a correct record.
- 7.5. **Declarations of Interest**
- 7.5.1. Members shall be required to declare interests in accordance with any relevant statutory provisions and the Members' Code of Conduct as set out in Part 5 of the Constitution.
- 7.5.2. Where a Board member has a disclosable pecuniary interest or pecuniary interest in the business of the authority, he/ she must withdraw from the room or chamber where the meeting considering the business is being held unless the member has obtained a dispensation from the Council's Monitoring Officer.
- 7.5.3. Where a Board Member is nominated as the Lead Officer for a project and/ or is involved in project delivery, they may attend the Board discussion relating to the project in the capacity of providing and presenting information, but they may not participate in any deliberations or decision by the Board concerning that project.
- 7.6. In the event that the Board wishes to move to a vote, any matter will be decided upon by a simple majority of those members present in the room and eligible to vote.
- 7.7. The Chair shall have a casting vote.
8. **Scrutiny**
- 8.1. Scrutiny of Sandwell's Towns Fund Programme and Long-Term Plan Programme will be provided by the Council's Economic, Skills, Environment and Transport Scrutiny Board on a quarterly basis and through the critical friend challenge that will be provided by the Boards.

9. Transparency and Accountability

9.1. Smethwick Partnership Board Agendas and Minutes

- 9.1.1. The Council will publish Board meeting agendas on Modern.gov 5 clear days before the meeting.
- 9.1.2. Draft minutes of the Boards will be published within 10 clear working days; and
- 9.1.3. Approved minutes of the Boards will be published within 10 clear working days.

9.2. Member profiles

- 9.2.1. Profiles of Board Members will be published on Modern.gov.uk

9.3. Conflicts of Interest

- 9.3.1. Members of the Boards will be required to declare any conflicts of interest (commercial, actual and potential). This will be maintained by the council in a declaration of interest register which will be managed by Sandwell Council.
- 9.3.2. Board Members should take personal responsibility for declaring their interests before any decision is considered by the Boards. These will be formally noted within the published minutes of meetings of the Boards including action taken in response to any declared interest.
- 9.3.3. Board Members should take personal responsibility for declaring their interests prior to an item being discussed. These will be noted within the minutes including action taking in response to any declared interest. If any Member has any queries about their interests and the disclosure thereof, they should seek advice from the Monitoring Officer.

10. The Boards relationship with Sandwell Council

- 10.1. In accordance to the government guidance, Smethwick Partnership Board will have sight and endorse Accountable Body decisions in the delivery of the Towns Fund Programme and Long Term Plan Programme. Sandwell Council will remain the Accountable body for any Town Deal and Long Term Plan funding that is received, and any other funding received in future in relation to Town Deal and Long Term Plan projects.
- 10.2. These Terms of Reference do not change, replace, substitute for or amend in any way the statutory powers or duties or other responsibilities of any of the people or organisations represented on the Boards.

- 10.3. The procurement policies of Sandwell Council will apply. Where external professional advice is required, consultants will be identified using the procurement policies of Sandwell Council and contracts will be entered into between Sandwell Council and the relevant organisation in accordance with Sandwell Councils policies and procedures including its contract procedure rules.
- 10.4. Where applicable, Sandwell Councils Cabinet will receive regular reports on progress of activities through regular performance monitoring.
- 10.5. Board Members shall make themselves available from time to time to meet Cabinet and/ or Portfolio Holder and to attend meetings of the Council's Scrutiny Committee if invited.
- 10.6. The council's Data Protection Officer and the Programme Management Office will support the Boards in dealing with any data protection questions. The councils framework can be found at Information Governance and Data Protection.

11. **Membership**

- 11.1. The Lead Council has responsibility for establishing the Boards for the development and implementation of the Town Investment Plans and Smethwick Long Term Plan.
- 11.2. The Boards will now assume responsibility for future governance under these Terms of References in consultation with the Accountable Body.
- 11.3. Membership will be reviewed annually and seek to continue to be representative of a diverse range of sectors, skills and interests in Sandwell in order for the Boards to be a valuable resource to draw on at all stages of the Town Investment Plan and Long-Term Plan implementation.
- 11.4. The updated membership will be reported to Cabinet at least on an annual basis to align with Annual appointments.
- 11.5. All Board members are expected to attend at least a minimum of 50% of the annual meetings held, unless exceptional circumstances which have been agreed by the Chair.
- 11.6. Advisors – Advisors are invited by Board Members and participate in the meetings but will have no voting rights or ability to make decisions on behalf of the Board.
- 11.7. S151 Officer – Sandwell Council is the Accountable Body for the Boards. The Council's S151 Officer or substitute will have a standing invite on the Boards to ensure compliance with all necessary financial regulations.

11.8. These terms of reference may be reviewed and modified at any time in consultation with the Monitoring Officer, Director of Law and Governance.

12. **Scheme of Delegation**

12.1. The Towns Fund Scheme of delegation in relating decision making are included as an A to these Terms of Reference.

12.2. A decision which is made in contravention of the process will be invalid based on non-compliance unless the Board has given prior approval for variation in the decision-making process.

12.3. Any financial decision must be signed off by Sandwell's S151 Officer as the Accountable Body. The Council's S151 Officer will ensure compliance with all necessary financial regulations, in order to protect the Accountable Body and ensure proper administration of all financial affairs.

12.4. The Chair of the Board can decide to convene a meeting where decisions need to be considered by the Boards which does not fit within the timeframe of the scheduled meetings. Where possible, the standard notice period will apply for any such meeting.

12.5. Where a meeting cannot be convened, urgent decisions can be endorsed by the Board through a written procedure.

12.6. Only in the most exceptional circumstances might it be considered necessary and appropriate for a matter of strategic importance usually reserved to the Main Board to be decided through this procedure. This will apply where a project cannot continue without a decision being approved, therefore posing a significant risk to project deliverability. This includes, but is not limited to:

- (a) Time limited reallocation of funding
- (b) Changes to Heads of Terms
- (c) Changes to Mandatory Indicators and financial profiles

12.7. Written/Urgent Procedure: -

12.7.1. Following consideration by Director of Regeneration and Growth/S151, a report in the usual meeting format and including reasons for urgency, will be circulated to the Chair/Vice chair to consider whether, due to the urgent nature of the decision to be made, it is necessary and appropriate for the decision to be made before the next meeting.

12.7.2. The Chair/Vice Chair may consult with Director of Regeneration and Growth /S151 or other officers to provide further information where required.

12.7.3. Within 5 working days of the report being presented, the Chair/Vice Chair will inform whether the decision is endorsed on behalf of the Board.

12.7.4. For transparency the report, reasons for urgency, and decision will be presented to the next Board meeting.

13. Objections following Consultations.

13.1. Project Leads will present any objections that have been received following consultation on projects to the Boards. The Board will consider the objections and alternative options prior to making a decision in consultation with the appropriate Cabinet member.

13.2. In the event that a decision cannot be agreed between the Board and Cabinet member, a separate meeting will be held with the Leader, Cabinet Member, Chair of the Board and Director of Regeneration and Growth to discuss/resolve difference of view.

13.3. The project will not proceed in the delivery phase until a decision has been made.

Appendix 2 - Smethwick Partnership Board Membership

Name	Organisation	Representing (Sector)
Alan Taylor	MI Glass/ Sandwell Business Ambassador	Chair of the Board
Jude Thompson	CSCM	Vice-Chair of the Board
Gurinder Singh MP	Local MP	MP for Smethwick
Cllr Peter Hughes	Sandwell Council Councillor	Cabinet Member for Regeneration & Infrastructure
Cllr Farut Shaeen	Sandwell Council Councillor	Smethwick Town Lead Member
Simon Down	West Midlands Police	Police and Crime Commissioner representative
Kim Madill	West Midlands Police	West Midlands Police
David Gould	Holy Trinity Church	Heritage
David Holden	Sandwell College	Education and Skills
Imran Iqbal	Holly Lodge High School	Education and Skills
John Wood	Liberty Engineering	Enterprise and Innovation
Khatija Patel	Ideal for All	Other Minority Groups
Muhammed Sibi	Gambian Islamic Community Centre	Faith Groups
Rob Lake	The Albion Foundation	Youth
Sally Taylor	Bearwood Community Hub	Enterprise and Innovation
Sandeep Shingadia	Transport for West Midlands	Transport and Connectivity
Zahir Hussain	The Abrahamic Foundation	Voluntary Organisations

Smethwick Partnership Board Observers (Sandwell Council Officers)

Name	Title
Tammy Stokes	Assistant Director Spatial Planning and Growth
Jenna Langford	Business Manager Regeneration & Growth
Hayley Insley	Capital Projects Manager
Rina Rahim	Towns Fund Programme Manager
Emma Parkes	Towns Fund Programme Officer
Ramesh Prashar/ Carl Burke	S151 Representative